State Human Resources Policy #E24-102.08 Salary Increases

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DEFINTIONS

Agency - The South Carolina Military Department/Office of the Adjutant General

<u>Base Salary</u> - The rate of pay approved for an employee in their position exclusive of any additional pay, such as supplements, bonuses, longevity pay, temporary salary adjustments, shift differential pay, on-call pay, call back pay, special assignment pay, or market or geographic differential pay.

FORMS

All forms noted for use in accordance with this Policy may be found at https://scmd.sc.gov/state-operations/forms under the "Human Resources" Section.

POLICY

- 1. The South Carolina Military Department may award employees salary increases based on a variety of factors such as promotion, reclassification, performance, additional job duties or increase in responsibilities, retention, transfer, additional skills or knowledge increase, etc.
- 2. Authority for Salary Increase Approval
- a. The Chief of Staff for State Operations has the authority to approve salary increases up to 7% provided such increase does not place the employee's salary above the maximum of the pay band.
- b. The Deputy Adjutant General for State Operations has the authority to approve salary increases up to 10% provided such increase does not place the employee's salary above the maximum of the pay band.
- c. The Adjutant General has the authority to approve salary increases up to 15% provided such increase does not place the employee's salary above the maximum of the pay band.
- d. For an increase of more than 15%, the Agency must submit written justification to Department of Administration's State Human Resources Director for approval.
- 3. Salary Increases
 - a. Promotion
- (1) The South Carolina Military Department may award salary increases to an employee upon the employee being promoted to a higher pay band.
- (2) The salary increase will not place the employee's salary above the maximum of the new pay band, and must be at least to the minimum rate of the new applicable State pay band

- (3) Upon promotion, the Agency may increase an employee's salary up to 15% of their salary prior to promotion, or to the midpoint of the new pay band, whichever is greater.
- (4) The requesting Program Manager or Department Head (or their authorized representative) must include an updated Position Description Employee Performance Evaluation Form with all requests for promotion.

b. Reclassification

- (1) The South Carolina Military Department may award salary increases to an employee upon the employee being reclassified to a higher pay band.
- (2) The salary increase will not place the employee's salary above the maximum of the new pay band, and must be at least to the minimum rate of the new applicable State pay band
- (3) Upon reclassification, the Agency may increase an employee's salary up to 15% of the salary prior to reclassification, provided such increase does not place the employee's salary above the maximum of the new pay band.
- (4) The requesting Program Manager or Department Head (or their authorized representative) must include an updated Position Description Employee Performance Evaluation Form with all requests for reclassification.

c. Performance

- (1) The South Carolina Military Department may award an in-band salary increase based on the employee's most current Employee Performance Evaluation System (EPES) evaluation rating for the State Fiscal Year.
- (2) The Agency may increase an employee's salary up to 15% of the employee's Base Salary provided such increase does not place the employee's salary above the maximum of the employee's current State pay band.
- (3) The requesting Program Manager or Department Head (or their authorized representative) must include a copy of the EPES evaluation with the request.

d. Additional Job Duties or Increase In Responsibilities

- (1) The South Carolina Military Department may award an in-band salary increase when an employee is assigned additional job duties or broader responsibilities, either within their current position or as a reassignment to another position in the same pay band in the Agency.
- (2) The Agency may increase an employee's salary to up 15% of the employee's Base Salary for the recognition of the additional job duties or responsibilities, provided such increase does not place the employee's salary above the maximum of the pay band.
- (3) The requesting Program Manager or Department Head (or their authorized representative) must include an updated Position Description Employee Performance Evaluation Form with the request.
- (4) Should the additional job duties or responsibilities be removed from the employee within six (6) months of the date the salary increase was awarded, the Agency may reduce the employee's salary up to the amount of the increase the employee received for the additional job duties or responsibilities.

e. Retention

- (1) The South Carolina Military Department may grant an in-band salary increase when an employee has a bona fide job offer from another employer, either within or outside of State government, and the Program or Department wishes to retain the services of this employee in their current position.
- (2) The Agency may increase an employee's salary up to 15% of the employee's Base Salary for the purpose of retention provided such increase does not place the employee's salary above the maximum of the employee's current State pay band.
 - (3) An employee shall receive no more than one retention increase in a one-year period.
- (4) The Program Manager or Department Head (or their authorized representative) will attach verification of the job offer to the request.

f. Transfer

- (1) Employees who transfer from a position in another State Agency to a position with the South Carolina Military Department in the same State pay band as their current position may be awarded an inband salary increase upon transfer.
- (2) Transfer increases are limited to maximum of 15% of the employee's Base Salary provided such increase does not place the employee's salary above the maximum of the pay band.
 - g. Additional Skills or Knowledge Increase
- (1) The South Carolina Military Department may award an employee an in-band increase when the employee gains additional skills and/or increased knowledge directly related to their job.
- (2) The Agency may approve requests for additional skill or knowledge increases of up to 15% of the employee's Base Salary provided such increase does not place the employee's salary above the maximum of the pay band.

PROCEDURE

- 1. The requesting Program Manager or Department Head (or their authorized representative) will document the request on a Request for Salary Change Form and submit the form, along with a Personnel-Payroll Action Request (PAR) Form, to the South Carolina Military Department State Human Resources Officer (State HRO) along all other required or necessary supporting documentation.
- 2. The Program Manager or Department Head (or their authorized representative) must verify the availability of funds to support the salary request.
- 3. The State HRO will verify that the requested increase is in accordance with this Policy and with State Human Resources Regulations.

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4. The State HRO will maintain the records of all salary increase actions.